Form 8937 (12-2017)

Cat. No. 37752P

See separate instructions.

Part | Reporting Issue

For Paperwork Reduction Act Notice, see the separate Instructions.

| Part Reporting Issuer | | | |
|--|--|--|--|
| 1 Issuer's name | 2 Issuer's employer identification number (EIN) | | |
| The Walt Disney Company | 83-0940635 | | |
| 3 Name of contact for additional information | 4 Telephone No. of contact | 5 Email address of contact | |
| Kimberly McKiernan | (818) 560-4536 | kimberly.mckiernan@disney.com | |
| 6 Number and street (or P.O. box if mail is not | 7 City, town, or post office, state, and ZIP code of contact | | |
| - · · · · · · · · · · · · · · · · · · · | · · · · · · · · · · · · · · · · · · · | | |
| 500 South Buena Vista Street | | Burbank, CA 91521 | |
| 8 Date of action | 9 Classification and description | · · · · · · · · · · · · · · · · · · · | |
| March 20, 2019 | Common Stock; Mergers | | |
| 10 CUSIP number 11 Serial number | | 13 Account number(s) | |
| | | | |
| 254687106 | DIS | | |
| Part II Organizational Action Attac | ch additional statements if needed. Se | e back of form for additional questions. | |
| 14 Describe the organizational action and, if a the action ► Please see attached. | applicable, the date of the action or the dat | te against which shareholders' ownership is measured for | |
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| 15 Describe the quantitative effect of the organisation of a share or as a percentage of old basis ► | | ity in the hands of a U.S. taxpayer as an adjustment per | |
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| 16 Describe the calculation of the change in b valuation dates ► Please see attached. | pasis and the data that supports the calcula | ation, such as the market values of securities and the | |
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| Form 89 | 937 (12-2 | 2017) | | | Page |
|--------------|-----------|--|------------|--------------|---------------------------------------|
| Part | | Drganizational Action (continued) | | | |
| | | applicable Internal Revenue Code section(s) and subsection(s) upon which the tax t 368 and 358 of the Code. | reatment | t is based I | • |
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| 18 C | Can any | resulting loss be recognized? Please see attached. | | | |
| 10 0 | Jan any | | | | |
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| 19 F | Provide | any other information necessary to implement the adjustment, such as the reportat | ole tax ye | ar ► Pleas | se see attached. |
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| <u></u> | Unde | penalties of perjury, I declare that I have examined this return, including accompanying sche | dules and | statements | , and to the best of my knowledge and |
| | belief | it is true, correct, and complete. Declaration of preparer (other than officer) is based on all info | rmation of | which prep | arer has any knowledge. |
| Sign Here | | ture for Stat | | 400 | 1 19,2019 |
| nere | Signa | ture ► | Date Þ | | 117,2019 |
| | Print | Your name JOHN STOWELL | Title Þ | SVP | - CORPORATE TAX |
| Paid | 2 | Print/Type preparer's name Preparer's signature | Date | - + 1 | Check if PTIN |
| Prep | | | | | self-employed |
| Use | | Firm's name | | | Firm's EIN ► |
| | | Firm's address ► | | | Phone no. |

Send Form 8937 (including accompanying statements) to: Department of the Treasury, Internal Revenue Service, Ogden, UT 84201-0054

The Walt Disney Company

Attachment to Form 8937 (Report of Organizational Actions Affecting Basis of Securities)

Question 14

On March 20, 2019 (the "Effective Date"), The Walt Disney Company (formerly known as TWDC Holdco 613 Corp.) ("New Disney"), TWDC Enterprises 18 Corp. (formerly known as The Walt Disney Company) ("Old Disney"), Twenty-First Century Fox, Inc. ("21CF") and the other entities noted below entered into the following transactions.

First, at 12:01 a.m. (New York City time), WDC Merger Enterprises I, Inc. merged with and into Old Disney, with Old Disney continuing as the surviving corporation and as a wholly owned subsidiary of New Disney (the "**Disney Merger**"). Pursuant to the Disney Merger, each share of Old Disney common stock issued and outstanding immediately prior to the Disney Merger was converted into one share of New Disney common stock.

Second, at 12:02 a.m. (New York City time), WDC Merger Enterprises II, Inc. merged with and into 21CF, with 21CF continuing as the surviving corporation and as a wholly owned subsidiary of New Disney (the "**21CF Merger**" and, together with the Disney Merger, the "**Mergers**"). Pursuant to the 21CF Merger, each share of 21CF class A common stock and class B common stock issued and outstanding immediately prior to the 21CF Merger (other than (i) certain treasury shares and (ii) the hook stock shares) was exchanged for consideration, payable in either cash, New Disney common stock or a combination thereof.

Question 15

Except for the discussion under Question 19 below, the following discussion does not address the application or the consequences of the Mergers to persons who actually or constructively owned both 21CF common stock and Old Disney common stock immediately prior to the Mergers. The application and the consequences of the rules described below to a U.S. Holder who owned shares of both 21CF common stock and Old Disney common stock immediately prior to the Mergers may differ from the application and the consequences of such rules to a U.S. Holder who owned solely 21CF common stock or solely Old Disney common stock immediately prior to the Mergers. U.S. Holders who owned shares of both 21CF common stock or solely Old Disney common stock and Old Disney common stock immediately prior to the Mergers. U.S. Holders who owned shares of both 21CF common stock or solely Old Disney common stock and Old Disney common stock immediately prior to the Mergers. U.S. Holders who owned shares of both 21CF common stock or solely 01d Disney common stock and Old Disney common stock immediately prior to the Mergers. U.S. Holders who owned shares of both 21CF common stock and Old Disney common stock immediately prior to the Mergers should consult their tax advisors regarding the application and the consequences of the rules below to them, in light of their particular circumstances.

For purposes of this Form 8937, the term "U.S. Holder" has the meaning assigned in the joint proxy statement/prospectus, dated June 28, 2018 (as supplemented, the "**Joint Proxy Statement/Prospectus**"), which is available on Disney's website at https://thewaltdisney company.com/investor-relations/.

Basis Consequences of the Disney Merger

The tax basis in each share of New Disney common stock received in the Disney Merger generally is equal to the tax basis of the share of Old Disney common stock exchanged therefor.

Basis Consequences of the 21CF Merger

The aggregate tax basis of the New Disney common stock received in the 21CF Merger (including any fractional share deemed received and exchanged for cash) generally is equal to the aggregate tax basis of the 21CF common stock exchanged therefor, decreased by the amount of any cash received (excluding any cash received in lieu of a fractional share of New Disney common stock) and increased by the amount of any gain recognized as a result of the 21CF Merger (excluding any gain recognized with respect to cash received in lieu of a fractional share of New Disney common stock). Additionally, the aggregate tax basis of the New Disney common stock is allocated pro rata across the shares of New Disney common stock received in the 21CF Merger such that each share of New Disney common stock has an identical, averaged basis. For further information regarding the circumstances in which gain is recognized and the determination of gain, please see the section entitled "Material United States Federal Income Tax Consequences" on page 311 of the Joint Proxy Statement/Prospectus.

A former U.S. Holder of 21CF common stock who received cash in lieu of a fractional share of New Disney common stock will be treated as having received such fractional share pursuant to the 21CF Merger and then as having sold such fractional share to New Disney for cash.

Question 16

For purposes of calculating the basis of New Disney common stock received in the 21CF Merger, the gain (if any) recognized is determined by reference to the fair market value of the New Disney common stock and the amount of cash received in the 21CF Merger. Although U.S. federal income tax laws do not specify how to determine fair market value, one approach is to utilize the volume weighted average trading price of New Disney common stock on the NYSE on the Effective Date. Using this approach, the fair market value of each share of New Disney common stock received in the 21CF Merger was \$109.45.

Question 18

Subject to the discussion under Question 19 below, generally no loss may be recognized pursuant to the Mergers, except that a former U.S. Holder of 21CF common stock may recognize loss with respect to any cash received in lieu of a fractional share of New Disney common stock.

Question 19

The Mergers were completed on March 20, 2019. Thus, the reportable year for the Mergers for each U.S. Holder is the taxable year of the holder that includes March 20, 2019.

As described in the Joint Proxy Statement/Prospectus, Section 304 of the Internal Revenue Code of 1986, as amended (the "**Code**"), applies to the 21CF Merger if, immediately after the Mergers, former 21CF shareholders, in the aggregate, owned stock of New Disney possessing 50% or more of the total combined voting power or 50% or more of the total combined value of all classes of stock of New Disney.

It is not possible to calculate with certainty the exact percentage of New Disney stock that was owned by former 21CF shareholders immediately after the Mergers due to the incompleteness of the information that is reasonably available. Accordingly, New Disney took the position for information reporting and withholding purposes that Section 304 of the Code applies to the 21CF Merger. If Section 304 of the Code applies to the 21CF Merger, any cash paid to a former 21CF shareholder may be treated either as a dividend or as a payment in exchange for the shareholder's 21CF common stock for U.S. federal income tax purposes depending on the holder's particular circumstances, which would alter the basis consequences described above.

For further discussion of the U.S. federal income tax consequences of the Mergers, please see the section entitled "Material United States Federal Income Tax Consequences" on page 311 of the Joint Proxy Statement/Prospectus. Because individual circumstances may differ, New Disney shareholders should consult their tax advisors regarding the specific tax consequences of the Mergers to them in light of their particular circumstances, including the applicability and effect of Section 304 of the Code.